

SOLUTION 3.3

1)

STEP 1: Allocating overheads to both production and service cost centres

CONCEPT	(€)	ENERGY	MAINTENANCE	CENTRE A	CENTRE B
IL	3,550,000	450,000	500,000	1,400,000	1,200,000
DM	2,480,500	600,000	300,500	650,000	930,000
LH	1,000,000	10%	15%	35%	40%
DB	3,000,000	10%	15%	35%	40%

TOTAL 10,030,500

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LH	1,000,000	100,000	150,000	350,000	400,000
DB	3,000,000	300,000	450,000	1,050,000	1,200,000
TOTAL	10,030,500	1,450,000	1,400,500	3,450,000	3,730,000

STEP 2: Reallocating overheads from service cost centres to production cost centres

		ENERGY	MAINTENANCE	CENTRE A	CENTRE B
OVERHEADS BEFORE REALLOCATION	10,030,500	1,450,000	1,400,500	3,450,000	3,730,000
ENERGY	Kw	5,000	2,000	10,000	15,000
MAINTENANCE	MH	400		-----	600

Energy: $1,450,000 + 5,000 \text{ Kw} + 400 \text{ MH} = 32,000 \text{ Kw}$
Maintenance: $1,400,500 + 2,000 \text{ Kw} = 1,000 \text{ MH}$

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Kw = 76.72519084

MH = 1,553.950382

	TOTAL	ENERGY	MAINTENANCE	CENTRE A	CENTRE B
OVERHEADS BEFORE REALLOCATION	10,030,500	1,450,000	1,400,500	3,450,000	3,730,000
Reallocation:					
ENERGY		-2,071,580.15	153,450.38	767,251.91	1,150,877.86
MAINTENANCE		621,580.15	-1,553,950.38		932,370.23
TOTAL OVERHEADS	10,030,500	0,00	0,00	4,217,251.91	5,813,248.09

STEP 3: Computing overhead rates for production cost centres

	TOTAL	ENERGY	MAINTENANCE	CENTRE A	CENTRE B
TOTAL OVERHEADS	10,030,500	0,00	0,00	4,217,251.91	5,813,248.09
Product A				50,000 LHA	10,000 MHB
Product B				24,000 LHA	8,000 MHB
Centre A (labour hours)				74,000 LHA	
Centre B (machine hours)					18,000 MHB
Cost per labour hour (Centre A)				€56.99 per LHA	
Cost per machine hour (Centre B)					€322.96 per MHB

STEP 4: Assigning overheads to products

	PRODUCT 1	PRODUCT 2
Actual production	10,000 units	8,000 units
LH _A per unit	5	3
MH _B per unit	1	1
Cost per unit	€607.91 per unit	€493.93 per unit

- 2) Gross profit: $10,000 (650 - 607.91) + 8,000 (500 - 493.93) = €469,500$
Net profit: €469,500